

FINANCIAL STATEMENTS

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JUNE 30, 2023 AND 2022

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Independent Auditor's Report

October 16, 2023

To the Finance Committee of the Board of Trustees of Central New York Library Resources Council

Opinion

We have audited the financial statements of Central New York Library Resources Council (the "Council"), which comprise the statements of financial position as of June 30, 2023 and 2022, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Council as of June 30, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Council and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter - Change in Accounting Principle

As discussed in Note 1 to the financial statements, in fiscal 2023, the Council was required to adopt the new accounting guidance prescribed in Financial Accounting Standards Board Accounting Standards Update 2016-02, Leases (Topic 842). Our conclusion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Council's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to
 design audit procedures that are appropriate in the circumstances, but not for
 the purpose of expressing an opinion on the effectiveness of the Council's
 internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Council's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

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STATEMENTS OF FINANCIAL POSITION

	June	e 30,
<u>Assets</u>	2023	2022
Cash and cash equivalents (Note 1)	\$ 727,268	\$ 681,844
Restricted cash (Note 1)	56,193	54,527
Grants receivable (Note 1)	50,000	64,706
Accounts receivable (Note 1)	-	9,685
Prepaid expenses	1,016	810
Beneficial interest in assets held by Community		
Foundation (Notes 1 and 5)	462,876	428,750
Furniture and equipment, net (Notes 1 and 2)	4,773	5,484
Operating lease right-of-use assets (Notes 1 and 3)	175,610	
Total assets	\$ 1,477,736	\$ 1,245,806
<u>Liabilities and Net Assets</u>		
Current portion of operating lease liabilities (Notes 1 and 3)	\$ 35,304	\$ -
Accrued expenses and other liabilities	46,235	48,196
New York Heritage Fund payable (Note 1)	56,193	54,527
Deferred revenue (Note 1)	-	939
Operating lease liabilities (Notes 1 and 3)	140,306	
Total liabilities	278,038	103,662
Net assets without donor restrictions (Note 1)	1,187,730	1,130,978
Net assets with donor restrictions (Note 1)	11,968	11,166
Total net assets	1,199,698	1,142,144
Total liabilities and net assets	\$ 1,477,736	\$ 1,245,806

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED JUNE 30, 2023 AND 2022

	Without Donor Restrictions	With Donor Restrictions	2023 Total	Without Donor Restrictions	With Donor Restrictions	2022 Total
Support and revenue:						
State aid	\$ 591,794	\$ -	\$ 591,794	\$ 370,494	\$ -	\$ 370,494
Government grants	112,386	95,372	207,758	467,765	91,001	558,766
Marketed services	21,000	-	21,000	20,500	-	20,500
Memberships	21,610	-	21,610	21,460	-	21,460
Change in value of beneficial interest in						
assets held by Community Foundation	34,126	-	34,126	(71,250)	-	(71,250)
Distributions from beneficial interest in						
assets held by Community Foundation	-	-	-	9,600	-	9,600
Other income	960	-	960	6,190	-	6,190
Interest	169		169	206		206
Total support and revenue	782,045	95,372	877,417	824,965	91,001	915,966
Net assets released from restrictions:						
Satisfaction of donor restriction	94,570	(94,570)		173,911	(173,911)	
Expenses:-						
Program services	585,320	-	585,320	916,026	-	916,026
Support services:						
Management and general	123,266	-	123,266	85,319	-	85,319
Membership	111,277		111,277	81,689		81,689
Total expenses	819,863		819,863	1,083,034		1,083,034
Change in net assets	56,752	802	57,554	(84,158)	(82,910)	(167,068)
Net assets, beginning of year	1,130,978	11,166	1,142,144	1,215,136	94,076	1,309,212
Net assets, end of year	\$ 1,187,730	\$ 11,968	\$ 1,199,698	\$ 1,130,978	<u>\$ 11,166</u>	\$ 1,142,144

See accompanying notes to financial statements.



STATEMENTS OF FUNCTIONAL EXPENSES

FOR THE YEARS ENDED JUNE 30,

2023 2022 Support Services Support Services Management Management Program Program and general Membership Total and general Membership Total services services Expenses: \$ 328,691 \$ 190,823 74,703 Salaries 63,165 \$ 255,476 \$ 35,285 \$ 51,402 342,163 102,566 112,914 Electronic resources 102,566 112,914 62,533 25,997 20,092 106,292 Payroll taxes and benefits 22,963 111,493 65,845 20,355 24,906 9,579 3,832 24,700 9,500 3,800 38,000 Rent 38,317 Professional fees 20,000 18,250 _ 38,250 30,000 12,613 42,613 Travel 3,970 715 2,469 7,154 3.167 370 1.317 4,854 Telecommunications 5,288 1.953 651 7,892 3,030 1.515 505 5.050 8,186 8,186 Subscriptions and dues 7,310 7,310 Outreach 139,724 438 2,411 142,573 381,877 6 3,498 385,381 175 700 Equipment 525 2,548 2,548 Continuing education 9,859 13,294 9,859 13,294 Delivery services 7,816 3,913 7,816 3,913 Office expense 5,677 1.010 700 7,387 5,363 845 496 6,704 Insurance 3,261 _ 3,261 3,143 3,143 _ Training 318 318 400 97 497 1,021 Rentals and maintenance 612 996 597 398 1,991 408 2,041 Depreciation 3,572 397 3,969 4,182 464 4,646 80 80 106 266 135 135 181 451 Postage Miscellaneous 394 394 \$ 585,320 \$ 85,319 Total expenses \$ 123,266 \$ 111,277 \$ 819,863 \$ 916,026 \$ 81,689 \$ 1,083,034

See accompanying notes to financial statements.



STATEMENTS OF CASH FLOWS

	Year ended June 30,	
	2023	2022
Increase (decrease) in cash and cash equivalents		
Cash flows from operating activities: Cash received from grants and members Cash paid to suppliers and employees	\$ 866,743 (816,395)	\$ 912,825 _(1,085,040)
Net cash provided by (used for) operating activities	50,348	(172,215)
Cash flows from investing activities: Investment in beneficial interest in assets held by Community Foundation Purchase of furniture and equipment	(3,258)	(500,000) (1,378)
Net cash used for investing activities	(3,258)	(501,378)
Net increase (decrease) in cash and cash equivalents	47,090	(673,593)
Cash and cash equivalents, beginning of year (Note 1)	736,371	1,409,964
Cash and cash equivalents, end of year (Note 1)	\$ 783,461	\$ 736,371
Supplemental disclosure of cash flow information:		
Cash received during the year for interest	<u>\$ 169</u>	\$ 206

NOTES TO FINANCIAL STATEMENTS

Note 1 - Summary of significant accounting policies

Nature of activities - Central New York Library Resources Council (the "Council") is a tax-exempt corporation under Section 501(c)(3) of the Internal Revenue Code. The Council is an educational organization chartered by the University of the State of New York Education Department. The purpose of the Council is to develop and enhance reference and research resources and services, and promote interlibrary cooperation, communication and transportation of materials within the region of the Council. The Council also aims to achieve collaboration with institutions and organizations both within and outside of the immediate geographic area.

<u>Basis of accounting</u> - The financial statements have been prepared on the accrual basis of accounting, which recognizes income when earned and expenses when incurred.

<u>Basis of presentation</u> - The accompanying financial statements have been prepared in accordance with Financial Accounting Standards Board (FASB) authoritative guidance on financial statements of not-for-profit organizations. Under this guidance, the Council is required to report information regarding its assets, liabilities, revenues and expenses according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

<u>Net assets without donor restrictions</u> - Net assets without donor restrictions are not subject to donor-imposed restrictions. These amounts are available for the support of operations.

<u>Net assets with donor restrictions</u> - Net assets with donor restrictions consist of the net assets of the Council whose use by the Council is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled by actions of the Council pursuant to those stipulations. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statement of activities as net assets released from restrictions. Net assets with donor restrictions consisted of the following:

	 June 30,		
	 2023		2022
Restricted for medical information services program Restricted for NYS hospital library services program	\$ 6,915 5,053	\$	5,822 5,344
	\$ 11,968	\$	11,166

Revenue recognition - Revenue from conditional grant awards is recognized as qualifying expenses are incurred. Amounts received prior to incurring qualifying expenses are reported as deferred revenue in the statements of financial position. Revenue from unconditional grant awards is recognized as revenue in the year of award. Revenue from state aid, which subsidizes the operations of the Council, is recognized in the year of award. Contributions are recognized as revenue in the year an unconditional promise to give is received and are recorded at fair value. Conditional promises to give, that is those with a measurable performance or other barrier and



a right of return, are not recognized until the conditions on which they depend have been met. Support that is restricted by the donor is reported as an increase in revenue with donor restrictions. Membership in the Council requires payment of annual membership dues. Deferred revenue is recorded when membership dues are billed. Revenue is recognized monthly as earned. Workshop program revenue is recognized at the time of the program.

As of June 30, 2023 and 2022, the Council had no conditional contributions. See further discussion under deferred revenue below. The Council was awarded cost-reimbursable grants of approximately \$112,000 that have not been recognized as of June 30, 2022, because qualifying expenses have not been incurred. The remaining revenue from these grants was recognized during the year ended June 30, 2023, in the accompanying statements of activities.

Change in accounting principle - In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-02, "Leases (Topic 842)" ("ASC 842"). ASC 842 establishes a right-of-use ("ROU") model that requires a lessee to recognize a ROU asset and a lease liability on the statements of financial position for all leases with a maximum possible term greater than 12 months and requires the disclosure of key information about leasing arrangements. Leases are classified as finance or operating, with classification affecting the subsequent expense pattern and presentation of expense recognition in the statements of activities.

The Council was required to adopt ASC 842 on July 1, 2022 (the "transition date") under the alternative transition method permitted by FASB ASU 2018-11. This transition method allowed the Council to initially apply the requirements of ASC 842 at the beginning of the year of adoption, rather than at the beginning of the earliest period presented. The Council has elected the package of transition practical expedients as permitted in ASC 842. Accordingly, the Council accounted for existing operating leases as operating leases under the new guidance without reassessing (a) whether the contract contains a lease under ASC 842, (b) whether classification of the lease would be different in accordance with ASC 842, or (c) whether any unamortized initial direct costs before transition adjustments (as of June 30, 2022) would have met the definition of initial direct costs in ASC 842 at lease commencement.

As a result of the adoption of the new lease accounting guidance, the Council recognized on the transition date (a) operating lease liabilities of \$34,367, which represents the present value of the remaining lease payments of \$35,393, discounted using the risk-free rate of 2.84%, and (b) operating lease ROU assets of \$34,367 (See Note 3).

<u>Leases</u> - The Council determines if an arrangement contains a lease at contract inception. With the exception of short-term leases (leases with terms less than 12 months), all leases with contractual fixed costs are recorded on the statements of financial position on the lease commencement date as a ROU asset and a lease liability. Lease liabilities are initially measured at the present value of the minimum lease payments and subsequently increased to reflect the interest accrued and reduced by the lease payments affected. ROU assets are initially measured at the present value of the minimum lease payments adjusted for any prior lease payments, lease incentives and initial direct costs. Certain leases may contain escalation, renewal and/or termination options that are factored into the ROU assets and lease liabilities, as appropriate. Operating leases result in a straight-line rent expense over the life of the lease.

Variable lease costs are expensed as incurred and are not included in the determination of ROU assets or lease liabilities.

The Council elected the practical expedient allowed under ASU 2021-09 to use a risk-free rate, such as a U.S. Treasury rate, to determine the present value of lease liabilities if the rate implicit in the lease is not readily determinable.

<u>Cash and cash equivalents</u> - The Council considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

The reconciliation of cash and cash equivalents as reported on the statements of cash flows is comprised of the following:

	June 30,		
	2023	2022	
Cash and cash equivalents Restricted cash	\$ 727,268 56,193	\$ 681,844 54,527	
Cash and cash equivalents per the statements of cash flows	\$ 783,461	\$ 736,371	

<u>Restricted cash</u> - The Council is the acting custodian for the New York Heritage Fund (the "NYH Fund"). Amounts held on behalf of the NYH Fund are recorded as restricted cash with a corresponding payable. Amounts paid or received on behalf of the NYH Fund are recorded against these accounts.

<u>Grants receivable</u> - Grants receivable consist of amounts related to cost-reimbursable grants. No provision has been made for uncollectible accounts as the Council considers all receivables to be collectible.

<u>Accounts receivable</u> - Accounts receivable consists of amounts due from members. No provision has been made for uncollectible accounts, as the Council considers all accounts to be collectible.

Beneficial interest in assets held by Community Foundation - In September 2021, the Council established the CLRC Investment Fund (the "Fund") with the Central New York Community Foundation (the "Community Foundation") and named the Council as the beneficiary. Distributions shall be calculated and made available at least annually, or more frequently, as the parties may from time to time agree. Under the agreement, the Community Foundation is granted variance power, which allows it to modify any condition or restriction on its distributions for any specified charitable purpose or to any specified organization if, in the sole judgment of the Community Foundation's Board of Directors, such restriction or condition becomes unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community. The Fund is held and invested by the Community Foundation for the Council's benefit and is reported at fair value in the statements of financial position, with distributions and changes in fair value recognized in the statements of activities. For the year ended June 30, 2022, distributions from the Fund totaled \$9,600, but were not received as of year-end. As such, these distributions are

included in accounts receivable as of June 30, 2022, and were received during the year ended June 30, 2023. No additional distributions were made for the year ended June 30, 2023.

<u>Furniture and equipment</u> - Furniture and equipment are recorded at cost or, for donated assets, at the estimated fair market value at the date of acquisition. Depreciation for financial statement purposes is computed on the straight-line method over the assets' estimated useful lives. Maintenance and repairs are charged to expense as incurred; major renewals and betterments are capitalized. When items of furniture and equipment are sold or retired, the related cost and accumulated depreciation are removed from the accounts and any gain or loss is included in change in net assets.

<u>Deferred revenue</u> - Deferred revenue represents cash advances received on grants for which qualifying expenditures have not yet been incurred or annual membership dues received, but not yet earned.

<u>Financial instruments and credit risks</u> - The Council maintains cash balances at one financial institution. Cash balances in excess of the amount insured by the Federal Deposit Insurance Corporation (FDIC) are subject to credit risk.

<u>Income taxes</u> - Pursuant to FASB guidance related to not-for-profit entities, the Council is exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code (IRC) and has been determined not to be a private foundation under Section 509(a) of the IRC.

The Council has reviewed its operations for uncertain tax positions and believes there are no significant exposures. The Council will include interest on income tax liabilities in interest expense and penalties in operations if such amounts arise. The Council is no longer subject to Federal or state examinations by tax authorities for the closed tax years before 2019.

<u>Expense allocation</u> - The costs of program and support services have been summarized on a functional basis in the statements of functional expenses. The costs are functionalized on a direct basis where possible. Indirect costs are allocated based on an estimate of the time spent by the Council's management and staff in each functional area.

<u>Use of estimates</u> - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

<u>Subsequent events</u> - Management has evaluated subsequent events through October 16, 2023, the date which the financial statements were available for issue.

Note 2 - Furniture and equipment, net

Furniture and equipment consisted of the following:

	June 30,		
	2023	2022	
Computers and office equipment	\$ 30,655	\$ 27,397	
Office furniture	9,896	9,896	
	40,551	37,293	
Less - Accumulated depreciation	35,778	31,809	
	\$ 4,773	\$ 5,484	

Depreciation expense of \$3,969 and \$4,646 for the years ended June 30, 2023 and 2022, respectively, has been included in expenses in the accompanying statements of activities.

Note 3 - Operating leases

The Council has operating leases for real property and office equipment. The real property lease is used for office and administrative purposes. The base terms of this lease expire in five years, with no built-in options to renew. Office equipment leases primarily include the Council's copier machine. The base terms of this lease expire in five years.

The lease costs included in the statements of activities for the years ended June 30, 2023 and 2022, were comprised entirely of operating lease expense of \$40,358 and \$39,991, respectively.

Supplemental cash flow information related to leases and included in the statements of cash flows for the year ended June 30, 2023, was as follows:

Cash paid for amounts included in the		
measurement of lease liabilities:		
Operating cash flows from operating leases	\$	40,358
Right-of-use assets obtained in exchange for new		
operating lease liabilities	<u>\$</u>	174,187

The table below presents additional information related to the Council's operating leases as of June 30, 2023:

Weighted-average remaining lease term in years	4.80
Weighted-average discount rate	3.63%



As of June 30, 2023, future maturities of operating lease liabilities were as follows:

2024	\$ 41,682
2025	39,900
2026	39,900
2027	39,900
2028	 33,250
Total operating lease payments Amount representing imputed interest	 194,632 (19,022)
Total operating lease liabilities Less - Current portion	 175,610 35,304
	\$ 140,306

Note 4 - Employee benefit plan

The Council participates in the Teachers Insurance and Annuity Association - College Retirement Equities Fund (TIAA-CREF), a 403(b) plan. Eligible employees contribute 3% and the Council contributes 9% of eligible employees' salaries. The annual contributions are immediately vested and applied to individual annuities issued to each participant by TIAA-CREF. Employee defined contribution plan expense was approximately \$27,000 and \$32,000 for the years ended June 30, 2023 and 2022, respectively.

Note 5 - Fair value measurements and disclosures

The Council reports certain assets at fair value in the financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal, or most advantageous, market at the measurement date under current market conditions regardless of whether that price is directly observable or estimated using another valuation technique. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability based on the best information available. A three-tier hierarchy categorizes the inputs as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that can be accessed at the measurement date.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, and market-corroborated inputs.



Level 3 – Unobservable inputs for the asset or liability. In these situations, inputs are developed using the best information available in the circumstances.

In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of an asset within the hierarchy is based upon the pricing transparency of the asset and does not necessarily correspond to assessments of the quality, risk, or liquidity profile of the asset.

The fair value of beneficial interest in assets held by others is based on the fair value of the trusts' investments as reported by the trustees of those funds. These are considered to be Level 3 measurements.

The following tables presents assets measured at fair value on a recurring basis as of June 30, 2023:

	<u>Total</u>	Level 1	Level 2	Level 3
Beneficial interest in assets held				
by Community Foundation	\$ 462,876	\$ -	<u>\$</u>	\$ 462,876

The following tables presents assets measured at fair value on a recurring basis as of June 30, 2022:

	Total	Level 1	Level 2	Level 3
Beneficial interest in assets held				
by Community Foundation	\$ 428,750	\$ -	\$ -	\$ 428,750

The following is a reconciliation of the beginning and ending balance of assets measured at fair value on a recurring basis using unobservable inputs (Level 3) as of:

	June 30,			
	2023		2022	
Balance, beginning of year Contributions	\$	428,750	\$	500,000
Investment return, net of distributions Distributions		34,126		(80,850)
Balance, end of year	\$	462,876	\$	9,600 428,750

Note 6 - CLRC consortial database fees

The Council acts as an agent for its members when it receives money from them, which is then used to pay database subscriptions for those members. Accordingly, the funds received and disbursed are excluded from the Council's revenue and expenses in the accompanying statements of activities.

Note 7 - Risks, uncertainties and concentration of risk

Financial awards from governmental entities in the form of grants are subject to special audit. Such audits could result in claims against the Council for disallowed costs or noncompliance with grantor restrictions. No provision has been made for any liabilities that may arise from such audits since the amounts, if any, cannot be determined at this time. Economic conditions may affect the Council's ability to collect funds. The Council's funding is dependent on many factors, including state appropriations. Potential cuts to the Council's funding could be significant.

Approximately 95% of the Council's revenue (excluding changes in and distributions from the beneficial interest in assets held by Community Foundation) was derived from the State of New York and other governmental agencies in both fiscal 2023 and 2022.

Note 8 - Availability and liquidity

The following represents the Council's financial assets as of:

	June 30,			
	2023		2022	
Financial assets at year-end:				
Cash and cash equivalents	\$	727,268	\$	681,844
Grants receivable		50,000		64,706
Accounts receivable		-		9,685
		777,268		756,235
Less: Amounts not available to be used for operations				
within one year		-		-
Financial assets available to meet general expenditures				
over the next twelve months	\$	777,268	\$	756,235

The Council's goal is generally to maintain financial assets to meet 180 days of operating expenses (approximately \$402,000). The Council keeps most of their cash and cash equivalents in a money market account and transfers funds to the checking account as needed. Amounts included in net assets with donor restrictions is not deducted above as these funds are restricted for specific operating programs within the Council. As discussed in Note 1, the Council may request additional distributions from the beneficial interest in assets held by the Community Foundation if such a need arose.